Consolidated Financial Statements For the Year Ended June 30, 2025

#### **Independent Auditor's Report**



One Battery Park Plaza New York, NY 10004-1405 Tel: 212-661-7777

To the Board of Trustees of World Monuments Fund, Inc.

#### **Opinion**

We have audited the accompanying consolidated financial statements of World Monuments Fund, Inc. ("WMF") and Subsidiary (collectively, the "Organization") which comprise the consolidated statement of financial position as of June 30, 2025, and the related consolidated statements of activities and cash flows for the year then ended, and the related notes to the financial statements. We did not audit the financial statements of World Monuments Fund Britain (the "Subsidiary") whose financial statements reflected total assets of \$4,406,356 as of June 30, 2025 and total revenue of \$4,138,124 expenses of \$3,046,251 and other additions totaling \$321,042. Those financial statements were audited by other auditors whose report has been furnished to us, and our opinion, insofar as it relates to the amounts included for the Subsidiary is based solely on the report of the other auditors.

In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of the Organization as of June 30, 2025 and the results of their activities and their cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Organization and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Change in Accounting Principle

As discussed in Note 2 to the financial statements, the WMF has changed its method of accounting for government grants for the year ended June 30, 2025. Our opinion is not modified with respect to that matter.

## Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern within one year after the date that the consolidated financial statements are available to be issued.

#### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the consolidated financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the consolidated financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the consolidated financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Condon O'Measa McGinty + Donnelly LLP

## Consolidated Statement of Financial Position June 30, 2025

#### Assets

	WMF	Subsidiary	Eliminating <u>Items</u>	<u>Total</u>
Current assets				
Cash and cash equivalents	\$ 629,831	\$ 3,696,588	\$ -	\$ 4,326,419
Current portion of				
contributions receivable	18,381,236	-	(323,365)	18,057,871
Government grants				
receivable	435,162	-	-	435,162
Accounts receivable	83,178	536,407	-	619,585
Prepaid expenses	257,335	168,259		425,594
Total current assets	19,786,742	4,401,254	(323,365)	23,864,631
Investments, at fair value	61,490,829	-	-	61,490,829
Contributions receivable, net	4,378,393	-	-	4,378,393
Deferred compensation plan	530,737	-	-	530,737
Property and equipment, net	1,357,417	5,102	-	1,362,519
Security deposits	449,331	-	-	449,331
Right-of-use asset –				
operating lease	3,938,829			3,938,829
<b>Total assets</b>	<u>\$ 91,932,278</u>	<u>\$ 4,406,356</u>	<u>\$ (323,365)</u>	\$ 96,015,269
	Liabilitie	es and Net Assets		
Current liabilities	Liabilitio	es and Net Assets		
Current liabilities	Liabilitie	es and Net Assets		
Accounts payable and			\$ (323,365)	\$ 2326321
Accounts payable and accrued expenses	\$ 1,885,189	s 764,497	\$ (323,365)	\$ 2,326,321 440,702
Accounts payable and accrued expenses Unearned revenue			\$ (323,365) -	\$ 2,326,321 440,702
Accounts payable and accrued expenses Unearned revenue Current portion of operating	\$ 1,885,189 440,702		\$ (323,365)	440,702
Accounts payable and accrued expenses Unearned revenue Current portion of operating lease payable	\$ 1,885,189 440,702 598,575	\$ 764,497 - 	- -	440,702 598,575
Accounts payable and accrued expenses Unearned revenue Current portion of operating lease payable Total current liabilities	\$ 1,885,189 440,702 <u>598,575</u> 2,924,466		\$ (323,365) - - - - - (323,365)	440,702 <u>598,575</u> 3,365,598
Accounts payable and accrued expenses Unearned revenue Current portion of operating lease payable Total current liabilities Deferred compensation plan	\$ 1,885,189 440,702 598,575	\$ 764,497 - 	- -	440,702 598,575
Accounts payable and accrued expenses Unearned revenue Current portion of operating lease payable Total current liabilities Deferred compensation plan Operating lease payable,	\$ 1,885,189 440,702 <u>598,575</u> 2,924,466 530,737	\$ 764,497 - 	- -	598,575 3,365,598 530,737
Accounts payable and accrued expenses Unearned revenue Current portion of operating lease payable Total current liabilities Deferred compensation plan Operating lease payable, net of current portion	\$ 1,885,189 440,702	\$ 764,497 - - - - 764,497 -	(323,365)	598,575 3,365,598 530,737 3,890,176
Accounts payable and accrued expenses Unearned revenue Current portion of operating lease payable Total current liabilities Deferred compensation plan Operating lease payable, net of current portion Total liabilities	\$ 1,885,189 440,702 <u>598,575</u> 2,924,466 530,737	\$ 764,497 - 	- -	598,575 3,365,598 530,737
Accounts payable and accrued expenses Unearned revenue Current portion of operating lease payable Total current liabilities Deferred compensation plan Operating lease payable, net of current portion Total liabilities Net assets	\$ 1,885,189 440,702	\$ 764,497 - 764,497 - - 764,497	(323,365)	598,575 3,365,598 530,737 3,890,176 7,786,511
Accounts payable and accrued expenses Unearned revenue Current portion of operating lease payable Total current liabilities Deferred compensation plan Operating lease payable, net of current portion Total liabilities  Net assets Without donor restrictions	\$ 1,885,189 440,702	\$ 764,497	(323,365)	440,702  598,575 3,365,598 530,737  3,890,176 7,786,511  3,918,846
Accounts payable and accrued expenses Unearned revenue Current portion of operating lease payable Total current liabilities Deferred compensation plan Operating lease payable, net of current portion Total liabilities Net assets Without donor restrictions With donor restrictions	\$ 1,885,189 440,702	\$ 764,497	(323,365)	3,918,846 84,309,912
Accounts payable and accrued expenses Unearned revenue Current portion of operating lease payable Total current liabilities Deferred compensation plan Operating lease payable, net of current portion Total liabilities  Net assets Without donor restrictions With donor restrictions Total net assets	\$ 1,885,189 440,702	\$ 764,497	(323,365)	440,702 <u>598,575</u> 3,365,598 530,737 <u>3,890,176</u> 7,786,511  3,918,846
Accounts payable and accrued expenses Unearned revenue Current portion of operating lease payable Total current liabilities Deferred compensation plan Operating lease payable, net of current portion Total liabilities Net assets Without donor restrictions With donor restrictions	\$ 1,885,189 440,702	\$ 764,497	(323,365)	3,890,176 7,786,511 3,918,846 84,309,912 88,228,758
Accounts payable and accrued expenses Unearned revenue Current portion of operating lease payable Total current liabilities Deferred compensation plan Operating lease payable, net of current portion Total liabilities  Net assets Without donor restrictions With donor restrictions Total net assets	\$ 1,885,189 440,702	\$ 764,497	(323,365)	3,918,846 84,309,912

## Consolidated Statement of Activities Year Ended June 30, 2025

	With	out Donor Restric	tions	With Donor Restrictions		Total			Total	
	WMF	Subsidiary	Total	WMF	Subsidiary	Total	WMF	Subsidiary	Eliminating <u>Items</u>	All Funds
Support and revenue		<u> </u>			<del></del>					
Contributions	\$ 612,735	\$ 536,293	\$ 1,149,028	\$ 24,978,727	\$ 3,601,830	\$ 28,580,557	\$ 25,591,462	\$ 4,138,123	\$ (174,391)	\$ 29,555,194
Government grants	2,229,728	-	2,229,728	-	-	-	2,229,728	-	-	2,229,728
Special events, net of cost of direct benefits of										
\$647,711	1,566,855	-	1,566,855	-	-	-	1,566,855	-	-	1,566,855
Other	279,890	<del>-</del>	279,890	7,189	<del>-</del>	7,189	287,079	-	-	287,079
Net assets released from restrictions	16,413,128	2,432,491	18,845,619	(16,413,128)	(2,432,491)	(18,845,619)	<del></del>	<del></del>	<del>-</del>	<del></del>
Total support and revenue	21,102,336	2,968,784	24,071,120	8,572,788	1,169,339	9,742,127	29,675,124	4,138,123	(174,391)	33,638,856
Expenses										
Program	15,934,841	2,592,349	18,527,190				15,934,841	2,592,349	(174,391)	18,352,799
Supporting activities										
General and administrative	2,041,757	181,560	2,223,317	-	-	-	2,041,757	181,560	-	2,223,317
Fund-raising	3,071,295	272,342	3,343,637	<u></u> _		<u> </u>	3,071,295	272,342	<u> </u>	3,343,637
Total supporting activities	5,113,052	453,902	5,566,954				5,113,052	453,902		<u>5,566,954</u>
Total expenses	21,047,893	3,046,251	24,094,144	<del>-</del>			21,047,893	3,046,251	(174,391)	23,919,753
Increase (decrease) before other	54,443	(77,467)	(23,024)	8,572,788	1,169,339	9,742,127	8,627,231	1,091,872	-	9,719,103
Other										
Investment return, net	30,489	62,496	92,985	4,609,900	-	4,609,900	4,640,389	62,496	-	4,702,885
Foreign currency translation (loss)		38,172	38,172	<u> </u>	220,374	220,374		258,546		258,546
Increase in net assets	84,932	23,201	108,133	13,182,688	1,389,713	14,572,401	13,267,620	1,412,914	<del>-</del> _	14,680,534
Net assets, beginning of year, as previously reported	3,078,636	732,077	3,810,713	70,628,375	1,496,868	72,125,243	73,707,011	2,228,945	-	75,935,956
Cumulative effect of change in accounting principle				(2,387,732)		(2,387,732)	(2,387,732)			(2,387,732)
Net assets, beginning of year, as restated	3,078,636	732,077	3,810,713	68,240,643	1,496,868	69,737,511	71,319,279	2,228,945		73,548,224
Net assets, end of year	\$ 3,163,568	<u>\$ 755,278</u>	<u>\$ 3,918,846</u>	<u>\$ 81,423,331</u>	<u>\$ 2,886,581</u>	<u>\$ 84,309,912</u>	<u>\$ 84,586,899</u>	<b>\$ 3,641,859</b>	\$ -	<u>\$ 88,228,758</u>

See notes to consolidated financial statements.

# Consolidated Statement of Cash Flows June 30, 2025

Cash flows from operating activities	
Increase in net assets	\$14,680,534
Adjustments to reconcile increase in net assets to	
net cash (used in) operating activities	
Donated investments	(276,497)
Sale of donated investments	279,506
Perpetually restricted contributions of cash	(4,707,022)
Depreciation	224,740
Net realized and unrealized (gain) on investments	(2,773,775)
Amortization of right-of-use asset – operating lease	440,732
(Increase) decrease in assets	
Contributions receivable	(9,642,219)
Government grants receivable	228,361
Accounts receivable	34,444
Prepaid expenses	(218,717)
Increase (decrease) in liabilities	
Accounts payable and accrued expenses	991,154
Unearned revenue	440,702
Change in operating lease payable	<u>(484,992</u> )
Net cash (used in) operating activities	(783,049)
Cash flows from investing activities	
Proceeds from sale of investments	26,797,542
Purchases of investments	(30,778,896)
Purchases of property and equipment	(340,231)
Net cash (used in) investing activities	(4,321,585)
Cash flows from financing activities	
Perpetually restricted contributions of cash	4,707,022
Net (decrease) in cash and cash equivalents	(397,612)
Cash and cash equivalents, beginning of year	4,724,031
Cash and cash equivalents, end of year	<u>\$ 4,326,419</u>

### Notes to Consolidated Financial Statements June 30, 2025

#### Note 1 – Nature of organization

World Monuments Fund ("WMF") is the leading independent organization devoted to safeguarding the world's most treasured places to enrich people's lives and build mutual understanding across cultures and communities. The organization is headquartered in New York City with offices and affiliates in Cambodia, France, India, Peru, Portugal, Spain, and the UK. Since 1965, our global team of experts has preserved the world's diverse cultural heritage using the highest international standards at more than 700 sites in 112 countries. Partnering with local communities, funders, and governments, WMF draws on heritage to address some of today's most pressing challenges: climate adaptation, inclusive heritage, balanced tourism and post-crisis recovery. With a commitment to the people who bring places to life, WMF embraces the potential of the past to create a more resilient and better society.

#### Note 2 – Summary of significant accounting policies

#### Change in accounting principle

In prior years, WMF recognized government grants at the time they were awarded as unconditional contributions. Effective for the 2025 fiscal year, WMF determined that government grants are conditional as they have measurable barriers and a right-of-return. To give retroactive effect to this change, WMF recorded a cumulative effect of a change in accounting principle and net assets with donor restrictions as of July 1, 2024 were decreased by \$2,387,732.

#### Financial statement presentation

These consolidated financial statements include WMF's wholly owned subsidiary World Monuments Fund Britain (collectively the "Organization"). Intercompany accounts and transactions were eliminated in consolidation.

WMF does not include the accounts of its independent affiliated organizations. All non-controlled affiliated organizations use the World Monuments Fund name and their offices are located in France, India, Peru, Portugal and Spain.

#### Financial reporting

The Organization reports information regarding its financial position and activities in two classes of net assets, which are as follows:

#### Without donor restrictions

Net assets used to account for the general activity of the Organization.

#### With donor restrictions

Net assets with donor restrictions include expendable gifts and contributions received, which are restricted by the donor or pertain to future periods. When the funds are spent, they are released from their restrictions. Included in this category are net assets subject to donor-imposed restrictions to be maintained in perpetuity by the Organization.

# Notes to Consolidated Financial Statements (continued) June 30, 2025

## Note 2 – Summary of significant accounting policies (continued)

#### Contributions

The Organization reports contributions as restricted support if they are received with donor stipulations that limit the use of the donated assets. When a donor stipulation expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the consolidated statement of activities as net assets released from restrictions and endowment release for approved appropriations.

#### Revenue recognition

WMF receives funding under government grants on a cost reimbursement basis. Revenue from grants is recognized only when funds are utilized by WMF to carry out the activity stipulated in the grant agreement. Government grants receivable represents amounts due from funding agencies for reimbursable expenses incurred. Cash received under contracts in advance of incurring the related expenses is reported as unearned revenue.

Funding contracts are often subject to audit by the applicable granting agencies. The possible disallowances by the granting agencies of any item charged to the program cannot be determined until such time when and if an audit occurs. Therefore, no provision for any potential disallowances that may result from such audits has been made in the accompanying consolidated financial statements. Management is of the opinion that any potential disallowances will not be material to the accompanying consolidated financial statements.

Special event revenue is recognized when earned, which is at the time the event occurs.

All of WMF's revenue is recognized at a point in time.

#### Cash equivalents

The Organization considers highly liquid assets with an original maturity of 90 days or less to be cash equivalents.

#### Allowance for credit losses

As of June 30, 2025, WMF has an allowance for credit losses of approximately \$243,000 for any potentially uncollectible receivables. Such estimate is based on management's experience, the aging of the receivables, subsequent receipts and current and anticipated future anticipated economic conditions. There were bad debt write-offs of approximately \$460,000 in 2025 which represents the write-off of previously recorded contributions of approximately \$360,000 for a site in Ethiopia which is no longer viable to complete due to complications in project implementation and delivery as well as \$100,000 of allowance for credit losses replenishment.

# Notes to Consolidated Financial Statements (continued) June 30, 2025

### Note 2 – Summary of significant accounting policies (continued)

#### Allowance for credit losses (continued)

The following is a summary of the activity in the allowance for credit losses for the year ended June 30, 2025:

Balance, beginning of year	\$ 269,874
Additions	100,000
Write offs	 (126,532)
Balance, end of year	\$ 243,342

#### <u>Investments</u>

The investments, including deferred compensation plan assets, are recorded in the consolidated financial statements at fair value. Net investment return is allocated between net assets without donor restrictions and net assets with donor restrictions. The cost of investments sold is determined on a specific identification basis.

#### Property and equipment

Property and equipment above a nominal value and with an estimated useful life greater than one year are recorded at cost. Furniture, fixtures and equipment are being depreciated on the straight-line method over the estimated useful lives of the assets ranging from 3 to 10 years. Leasehold improvements are being amortized over the life of the lease or the estimated useful life of the assets, whichever is shorter.

#### Allocation of expenses

The costs of providing the various programs have been summarized on a functional basis in the consolidated statement of activities and the costs of the supporting activities have been summarized in note 13. Accordingly, certain costs have been allocated among the program services and supporting activities benefitted. Expenses attributable to more than one functional area are allocated based on the ratio of each functional areas' personnel costs to the total of such personnel costs.

#### Contributed nonfinancial assets

A number of volunteers, including members of the Board of Trustees, have donated significant amounts of their time to the Organization's program services and supporting activities. These donated services have not been recorded in the accompanying consolidated statement of activities because they do not meet the criteria for recording such services.

#### Use of estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts reported in the consolidated financial statements. Actual results could differ from these estimates.

# Notes to Consolidated Financial Statements (continued) June 30, 2025

## Note 2 – Summary of significant accounting policies (continued)

#### Leases

The Organization follows the current lease accounting standards which establishes a right of use ("ROU") model that requires a lessee to record an ROU asset, which represents the right to use a respective asset for the lease term, and a lease liability on the consolidated statement of financial position at the present value of the remaining future payments due under the lease. The Organization has elected to use a risk-free rate to discount its lease obligation to its net present value and to exclude leases with initial terms of 12 months or less.

#### Concentrations of credit risk

The Organization's financial instruments that are exposed to concentrations of credit risk consist primarily of cash, cash equivalents, investments, receivables and deferred compensation plan assets. The Organization places its cash and cash equivalents with what it believes to be quality financial institutions. At times, certain of the Organization's cash balances exceed the FDIC insurance limit, however, the Organization has not incurred any losses in such accounts to date. Due to the level of uncertainty related to the changes in interest rates, market volatility, liquidity and credit risks, it is reasonably possible that changes in these risks could materially affect the fair value of investments and deferred compensation plan assets reported in the consolidated statement of financial position at June 30, 2025. The Organization routinely assesses the financial strength of its cash and investment portfolio. The Organization believes that its receivables are collectible. As a consequence, the Organization believes concentrations of credit risk to be limited with respect to its cash, cash equivalents, investments, receivables and deferred compensation plan assets

#### Foreign currency translation

The consolidated financial statements are presented in U.S. dollars, which is the functional currency of WMF. Upon consolidation, assets and liabilities have been translated into U.S. dollars at the closing rate on June 30, 2025. Revenue and expenses have been translated into U.S. dollars at the average rate over the fiscal year.

#### Subsequent events

The Organization has evaluated events and transactions for potential recognition or disclosure through October 16, 2025, which is the date the consolidated financial statements were available to be issued.

## Notes to Consolidated Financial Statements (continued) June 30, 2025

#### Note 3 – Financial assets and liquidity resources

As of June 30, 2025, financial assets and liquidity resources available within one year of the consolidated statement of financial position date for general expenditures were as follows:

#### **Financial assets**

Cash and cash equivalents	\$	4,326,419
Contributions receivable due within one year		18,057,871
Government grants receivable		435,162
Accounts receivable		619,585
Investments, at fair value		61,490,829
Total financial assets		84,929,866
Less: Net assets with perpetual donor restrictions	_	51,144,499
Total	\$	33,785,367

### Note 4 – Contributions receivable

As of June 30, 2025, contributions receivable, which are reflected at their present value discounted by approximately \$800,000 at 3.5% to 4.5%, are due as follows:

<u>Fiscal year</u>	Amount
2026	\$18,057,871
2027	1,890,180
2028	2,731,555
Total	22,679,606
Less: Allowance for doubtful accounts	243,342
Sub-total	22,436,264
Less: Current portion	18,057,871
Long-term portion, net	\$ 4,378,393

#### Note 5 – Receivables and unearned revenue

The following is a summary of WMF's government grants and accounts receivable and unearned revenue for the year ended June 30, 2025:

Government grants and accounts receivable, beginning of year	\$ 1,144,870
Government grants and accounts receivable, end of year	\$ 1,054,747
Unearned revenue, beginning of year	\$ 170,000
Unearned revenue, end of year	\$ 440,702

## Notes to Consolidated Financial Statements (continued) June 30, 2025

#### Note 6 – Investments

As of June 30, 2025, the Organization's investments consisted of the following:

	Cost	Fair Value
Demand notes and money market funds	\$19,545,542	\$19,545,542
Fixed income	9,276,143	9,359,408
Mutual funds		
Fixed income	6,258,003	6,307,315
Equity	1,610,508	1,983,991
Exchange-traded funds	7,675,104	11,186,440
Common stocks	7,583,431	11,295,061
Limited partnerships and other		
alternative investments	665,404	1,813,072
Total	\$52,614,135	\$61,490,829

For the year ended June 30, 2025, investment return consisted of the following:

Interest and dividends	\$ 2,050,043
Foreign currency gain	16
Realized gain on investments	182,275
Unrealized gain on investments	2,591,500
Fees	(183,445)
Total	\$ 4,640,389

#### Fair value measurements

Fair value refers to the price that would be received to sell an asset in an orderly transaction between market participants at the measurement date. The fair value hierarchy gives the highest priority to quoted prices in active markets and the lowest priority to unobservable data. Fair value measurements are required to be separately disclosed by level within the fair value hierarchy. The three levels of inputs that may be used to measure fair value are as follows:

- Level 1 Quoted prices in active markets for identical assets.
- Level 2 Observable inputs other than Level 1 prices, such as quoted prices of similar assets; quoted prices in markets with insufficient volume or infrequent transactions (less active markets).
- Level 3 Unobservable inputs to the valuation methodology that are significant to the measurement of fair value of assets.

## Notes to Consolidated Financial Statements (continued) June 30, 2025

#### Note 6 – Investments (continued)

<u>Fair value measurements</u> (continued)

The following table summarizes the Organization's investments in the fair value hierarchy as of June 30, 2025:

	<u>Total</u>	Level 1	Lev	vel 2	 Level 3
Demand notes and					
money market funds	\$ 19,545,542	\$ 19,545,542	\$	-	\$ -
Fixed income	9,359,408	9,359,408		-	-
Mutual funds					
Fixed income	6,307,315	6,307,315		-	-
Equity	1,983,991	1,983,991		-	-
Exchange-traded					
funds	11,186,440	11,186,440		-	-
Common stocks	11,295,061	11,295,061		-	-
Limited partnerships and other alternative					
investments	1,813,072				 1,813,072
Total	\$ 61,490,829	\$ 59,677,757	\$		\$ 1,813,072

The following is a summary of changes in the fair value of the Organization's Level 3 investments for the year ended June 30, 2025:

Balance, June 30, 2024	\$ 1,875,503
Purchases and acquisitions	14,357
Sales and redemptions	(132,774)
Unrealized gain on investments	 55,986
Balance, June 30, 2025	\$ 1,813,072

The Organization's limited partnerships and other alternative investments are composed of various funds with different investment objectives. These funds have restrictions on withdrawals and transferability. Depending on the fund, withdrawals require written notice to each fund ranging from 30 to 180 days prior to withdrawal, as well as certain other requirements and restrictions, such as minimum withdrawals, fees, etc. The ability of the Organization to withdraw capital from these funds is subject to the ability of these funds to withdraw capital from their underlying investments. Many underlying investments have the right to suspend the payment of redemptions under certain circumstances. Some underlying investments may also be subject to lock-ups, redemption fees, etc. As of June 30, 2025, the Organization has a remaining capital commitment of approximately \$584,000 for three limited partnerships and other alternative investments.

# Notes to Consolidated Financial Statements (continued) June 30, 2025

#### Note 7 – Property and equipment

The summary of the property and equipment as of June 30, 2025 is as follows:

	WMF	<b>Subsidiary</b>	<u>Total</u>
Leasehold improvements Furniture, fixtures and equipment Sub-total	\$ 585,743 1,794,385 2,380,128	\$ - 10,851 10,851	\$ 585,743 <u>1,805,236</u> 2,390,979
Less: Accumulated depreciation and amortization	1,022,711	5,749	1,028,460
Total	\$1,357,417	\$ 5,102	\$1,362,519

#### Note 8 – Operating lease liability

During August 2021, the Organization entered into a 134-month lease agreement, which commenced April 2022, for the rental of its new office space for its New York City headquarters at 600 Fifth Avenue. In connection with the lease, the Organization was granted a 14-month rent abatement. Rent expense for the 14-month abatement period is being recognized based on a pro-rata share of the total rent to be paid over the term of the lease. The Organization is required to pay an annual base rent of \$598,575 for five years once the abatement period expired, increasing to \$638,480 through the final year of the agreement. The Organization has the option to renew the lease for one additional five-year term. In connection with the lease, the Organization was required to deposit \$448,932 with the landlord as security.

For the 2025 fiscal year, rent expense totaled approximately \$554,000, which is included in occupancy in the functional expenses (note 13).

The expected future minimum annual payments required under the lease is as follows:

Fiscal year		Amount
2026	\$	598,575
2027		598,575
2028		601,900
2029		638,480
2030		638,480
2031 and thereafter		1,862,234
Total	4	4,938,244
Less: present value discount		449,493
Operating lease liability	4	4,488,751
Less: current portion		496,712
Long-term portion	<u>\$</u> .	3,992,039

## Notes to Consolidated Financial Statements (continued) June 30, 2025

#### Note 9 – Retirement plans

WMF has a 403(b) plan, which covers all eligible employees. Eligible employees can contribute to the plan, not to exceed annual limits established by the Internal Revenue Service ("IRS"). In addition, WMF will make contributions of 9% of an employee's eligible compensation. Pension expense for the 2025 fiscal year totaled approximately \$310,000.

WMF has a 457(b) deferred compensation plan which permits certain employees to defer a portion of their compensation. Assets totaled \$530,737 as of June 30, 2025.

#### Note 10 – Net assets with donor restrictions

Net assets with donor restrictions consists of net assets with temporary and perpetual donor restrictions.

### Net assets with temporary donor restrictions

Net assets with temporary donor restrictions are available for the following purposes at June 30, 2025:

	WMF	Subsidiary	<u>Total</u>
Programs			
Conservation Projects	\$ 27,782,501	\$ 2,886,581	\$ 30,669,082
Endowment Funds	2,496,331		2,496,331
Total	\$ 30,278,832	\$ 2,886,581	\$ 33,165,413

Net assets released from restrictions consist of the following for the year ended June 30, 2025:

	WMF	Subsidiary	Total		
Programs					
Conservation Projects	\$ 15,023,828	\$ 2,432,491	\$ 17,456,319		
Endowment Funds	1,389,300		1,389,300		
Total	\$ 16,413,128	\$ 2,432,491	\$ 18,845,619		

### Net assets with perpetual donor restrictions

Perpetually restricted net assets of \$51,144,499 at June 30, 2025 are restricted to endowment. WMF is permitted to use, in accordance with certain donor limitations, an amount not exceeding five percent of the fair market value of the assets based on a rolling 20-quarter average. The amount expended, which is generated from the endowment investments and reflected as unrestricted, temporarily, and perpetually restricted revenue, is approved annually by the Board. For the year ended June 30, 2025, the Board approved the appropriation of \$1,119,900 from the perpetually restricted net assets.

## Notes to Consolidated Financial Statements (continued) June 30, 2025

#### Note 11 – Employee retention credits

In response to the coronavirus emergency, the Coronavirus Aid, Relief and Economic Security Act and subsequent legislations provided a refundable credit of certain qualified wages paid or incurred from March 13, 2020 through September 30, 2021. In connection therewith, such credits totaled approximately \$535,000 of which approximately \$198,000 was received during the 2024 fiscal year and the remaining \$337,000 was received during the 2025 fiscal year.

#### Note 12 – Tax status

WMF is exempt from Federal income taxes under Section 501(c)(3) of the Internal Revenue Code (the "Code"). In addition, WMF has been determined by the Internal Revenue Service to be a publicly supported organization and not a private foundation under the meaning of Section 509(a) of the Code.

## Notes to Consolidated Financial Statements (continued) June 30, 2025

## Note 13 – Functional expenses

The following are the functional expenses for the year ended June 30, 2025:

		W General	MF		Subsidiary General				Total General				
		and				and			Eliminating		and		
	<u>Program</u>	<u>Administrative</u>	Fund-raising	<u>Total</u>	<u>Program</u>	<u>Administrative</u>	Fund-raising	<u>Total</u>	<u>Items</u>	<u>Program</u>	<u>Administrative</u>	Fund-raising	Total
Personnel costs, payroll taxes and													
employee benefits	\$ 3,628,006	\$ 1,191,179	\$ 1,617,795	\$ 6,436,980	\$ 309,957	\$ 79,309	\$ 118,964	\$ 508,230	\$ -	\$ 3,937,963	\$ 1,270,488	\$ 1,736,759	\$ 6,945,210
Conservation, project management and													
professional fees	10,496,919	9,883	612,235	11,119,037	2,120,879	81,663	122,495	2,325,037	(174,391)	12,443,407	91,546	734,730	13,269,683
Office expenses, mailings, printing and													
field program materials	378,145	43,656	232,120	653,921	49,524	18,841	28,262	96,627	-	427,669	62,497	260,382	750,548
Information technology and website	311,454	104,223	236,854	652,531	-	-	-	-	-	311,454	104,223	236,854	652,531
Occupancy	402,764	132,239	179,600	714,603	-	-	-	-	-	402,764	132,239	179,600	714,603
Travel	324,049	4,339	89,977	418,365	111,200	1,747	2,621	115,568	-	435,249	6,086	92,598	533,933
Conferences, events and meetings	137,574	2,686	658,872	799,132	-	-	_	-	-	137,574	2,686	658,872	799,132
Depreciation	126,223	41,443	56,285	223,951	789	-	_	789	-	127,012	41,443	56,285	224,740
Insurance	55,003	17,951	24,379	97,333	-	-	_	-	<del>-</del>	55,003	17,951	24,379	97,333
Bad debt*	-	459,589	· -	459,589	-	-	-	-	<del>-</del>	· -	459,589	- -	459,589
Other	74,704	34,569	10,889	120,162	<del>-</del> _				<u>-</u> _	<u>74,704</u>	34,569	10,889	120,162
Total	15,934,841	2,041,757	3,719,006	21,695,604	2,592,349	181,560	272,342	3,046,251	(174,391)	18,352,799	2,223,317	3,991,348	24,567,464
Less: costs of direct benefits to donors, net with revenue on the consolidated statement			c. = = 4.4	c 1= =1 .									21
of activities			647,711	647,711	<del>-</del> _				<del></del>	<del>-</del>	<del>-</del>	647,711	647,711
Total	\$ 15,934,841	<b>\$ 2,041,757</b>	\$ 3,071,295	\$ 21,047,893	\$ 2,592,349	<b>\$</b> 181,560	\$ 272,342	\$3,046,251	<b>\$</b> (174,391)	\$ 18,352,799	\$ 2,223,317	\$ 3,343,637	\$ 23,919,753

<sup>\*</sup> Represents the write-off of previously recorded contributions of \$359,589 for a site in Ethiopia which is no longer viable to complete due to complete due to complete implementation and delivery as well as \$100,000 of allowance for credit losses replenishment.

# Notes to Consolidated Financial Statements (continued) June 30, 2025

#### Note 14 – Endowments

The Organization reports its restricted net assets in accordance with current accounting standards as well as New York Uniform Prudent Management of Institutional Funds Act ("NYPMIFA") which governs how not-for-profit organizations administer and manage endowment assets.

The Organization which endowment consists of various individual funds established for a variety of purposes. Its endowment includes both donor-restricted endowment funds and funds designated by the Board. As required by accounting principles generally accepted in the United States of America, net assets associated with endowment funds, including funds designated by the Board to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions.

#### <u>Interpretation</u>

The Organization follows the New York State Not-For-Profit Corporation Law (N-PCL) with respect to donor-restricted contributions. The Organization preserves the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. The Organization classifies as net assets with perpetual donor restrictions at the original value of gifts donated to the permanent endowment, the original value of subsequent gifts, and explicit to donor stipulations changes in fair value, to the permanent endowment. The remaining portion of the donor-restricted endowment fund that is not classified as net assets with perpetual donor restrictions is classified as without donor restrictions or net assets with temporary donor restrictions until those amounts are appropriated for expenditure by the Organization in a manner consistent with the standard of prudence prescribed by N-PCL.

The Organization considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- (1) The duration and preservation of the funds
- (2) The purposes of the Organization and the donor-restricted endowment funds
- (3) General economic conditions
- (4) The possible effect of inflation and deflation
- (5) The expected total return from income and the appreciation of investments
- (6) Other resources of the Organization
- (7) If appropriate and circumstances warrant, alternatives to endowment expenditures
- (8) The investment policies of the Organization

# Notes to Consolidated Financial Statements (continued) June 30, 2025

#### Note 14 – Endowments (continued)

#### Funds with deficiencies

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that the donor requires the Organization to retain as a fund of perpetual duration. In accordance with accounting principles generally accepted in the United States of America, absent explicit donor stipulations, deficiencies of this nature would be charged to net assets without donor restrictions. At June 30, 2025, there were no funds with deficiencies.

#### Return objectives and risk parameters

The Organization has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of the endowment assets.

#### Strategies employed for achieving objectives

To satisfy its long-term rate-of-return objectives, the Organization relies on a total return strategy in which investment return is achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Organization targets a diversified asset allocation that places an emphasis on diversified asset managed mutual funds and equities to enhance its long-term return.

#### Spending policy

The Organization has a policy of spending an amount not exceeding five percent of the fair value of the assets based on a rolling 20-quarter average on an individual fund basis from its funds with perpetual donor restrictions allowable under the donor guidelines. This is consistent with the Organization's objectives to maintain the purchasing power of the endowment assets held in perpetuity as well as to provide additional growth through investment return and new gifts.

## Notes to Consolidated Financial Statements (continued) June 30, 2025

## Note 14 – Endowments (continued)

At June 30, 2025, the endowment activity in WMF's net assets with temporarily and perpetually donor restrictions was as follows:

	Endowment- Related Temporarily Restricted			erpetually Restricted		Total
Endowment net assets, beginning of year	\$	1,677,544	\$	38,515,736	\$	40,193,280
Investment return						
Interest and dividends		357,051		890,588		1,247,639
Realized gain on sale of investments		30,319		149,580		179,899
Unrealized gain on investments		752,081		1,839,408		2,591,489
Fees		(51,264)		(132,181)		(183,445)
Total investment return, net		1,088,187		2,747,395		3,835,582
Contributions		-		11,001,268		11,001,268
Endowment release for appropriations		(269,400)		(1,119,900)		(1,389,300)
Increase in net assets		818,787		12,628,763		13,447,550
Endowment net assets, end of year	\$	2,496,331	\$	51,144,499	\$	53,640,830
Named fund net assets at June 30, 2025:						
General Endowment Fund					\$	13,714,940
Jewish Heritage Program Fund					Ψ	2,020,537
The Sara Shallenberger Brown Fund						2,266,227
The David Davies and Jack Weeden Fund						1,314,012
The Paul Mellon Fund for Architectural Preservation in Great Britain	n					9,544,196
The Paul Mellon Education Fund	11					14,847,668
Bonnie Burnham Fellowship Fund						909,121
Florence Gould Endowment Fund						1,847,545
The Suzanne Cole Kohlberg Fund						1,097,484
WMF Peru Fund						1,079,807
CRAFT Educational Program Fund						792,592
WMF Britain Fund						873,365
Suzanne Deal Booth Institute for Heritage Preservation at World Mo	ากบา	ents Fund				3,333,336
Total	JIIUII.	ichio i unu			\$	53,640,830